

March 14, 2022

# Assessment Report of the candidates to become members of the Board of Directors

# Almacenes Éxito S.A.

After a rigorous analysis of the profile of each of the candidates to the Board of Directors, from the perspective of the Procedure for the Election of the Company's Board of Directors and taking into consideration the following matters contemplated such as: level of knowledge, managerial and leadership skills, and personal skills, among others; it has been concluded that the conformation of said administrative body will allow the Company's management to receive the strategic support and advice, the objective direction and the high valuable contributions required to take on the different day to day challenges of an increasingly dynamic and demanding environment.

The suitability of such conformation is due, among other reasons, to (i) the different levels of managerial exposure that the candidates have had in diverse contexts and in related or complementary businesses, both nationally and internationally; (ii) their previous experience in other collegiate bodies; and (iii) their knowledge and performance in multiple sectors and areas of expertise, including banking, finance and investment, legal, strategy, risk management and compliance, commercial and business management, human management, logistics, sustainability, and environmental and social management.

It is noteworthy that the conformation of the proposed Board of Directors contemplates a high diversity in terms of gender, nationality and areas of expertise, to the extent that it suggests the participation of 2 women, involves 3 different nationalities as well as its members have a wide and valuable experience in the industry of the Company's purpose and in other related and complementary. Likewise, without this constituting an impediment to belong to the Board of Directors, after reviewing the profile of each of the candidates to conform such corporate body in light of Decree 830 of 2021, it has been identified that none of them have the quality of politically exposed person ("PEP").

In addition, while the re-election of some members, who have stood out for the quality of their contributions, demand to the Company and excellent performance, favors continuity in addressing medium and long-term strategic matters; the entry of other members shows the openness to the incorporation of new perspectives, and the permanent search for complementarity, competitiveness and competency.

Likewise, it should be noted that the different kinds of skills mentioned above contribute to greater deliberative postures, instead of informative, on the part of the members and to greater critical argumentation when speaking out and making decisions. Further, the accredited level of experience reflects respect for principles of ethical action, and contributes to the generation of trusting relationships and a transcendence consistent with the organizational purpose.

By accepting their inclusion in the list to form the Company's Board of Directors, all the candidates have stated that they have sufficient time to attend and exercise an active and responsible participation in the meetings of said corporate body, as well as for carrying out the induction program proposed by the Company's management.

Finally, the candidates have stated that, in the event of being elected by the General Shareholders Assembly, they will strictly comply with the Bylaws, Corporate Governance Code, Procedure of the Board of Directors, Procedure of the General Shareholders Assembly, and the other policies, procedures and internal rules of the Company, ensuring the construction of valuable relationships with its stakeholders.

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	CANDIDATE				
		Luis Fernando Alarcón Mantilla	Felipe Ayerbe Muñoz	Ana María Ibáñez Londoño	
	KNOWLEDGE LEVEL	Civil Engineer with postgraduate studies in Economics from the Andes University and Master of Science in Civil Engineering from the Massachusetts Institute of Technology -MIT-, among other studies. He was General Manager of Interconexión Eléctrica S.AISA-, CEO of Asofondos, CEO of Flota Mercante Grancolombiana, Minister of Finance and Executive Director of the Inter-American Development Bank. Mr. Alarcón has been member of several boards of directors and is currently Chairman of the Board of Directors of Almacenes Éxito S.A., and is member of the Boards of Eléctricas de Medellín Comercial (Edemco), Emgesa S.A., Frontera Energy Corp., and Fundación Plan; and member of the Director s Council of the Andes University.  Mr. Alarcón serves as Chairman and Member of the Board of Directors of Almacenes Éxito S.A. since June, 2015.	Lawyer and holds a PhD in Law from the Andes University. He also has studies in Arbitrage and International Law and in Common Law from the University of New York. He has participated as major advisor in different M&A processes of large corporations such as: Carulla Vivero and Almacenes Vivero S.A.; Carulla Vivero S.A. and Surtimax; Productos Yupi S.A. McKain and Yupi Ecuador. He has been legal advisor for issues related to acquisitions, stockholder contracts and stockholder representation.  He has been chairman and member of the board of directors of important companies in the commercial and financial sector in Colombia. He is currently a member of the Board of Directors of Banco de Occidente and Almacenes Éxito S.A.  He has been a member of the Board of Directors since October, 2010.	Economist from the Andes University, Master and PhD in Agricultural Economics and Natural Resources from the University of Maryland at College Park. She is currently lecturer at the School of Economics at the Andes University, of which she was dean from 2012 to 2016. She has been a visiting professor at Yale, Princeton and the Institute of Development Studies of the University of Sussex. She has been a researcher and consultant for: Fedesarrollo, World Bank, the Andes University, University of Maryland in College Park, Inter-American Development Bank, Colombian Ministry of Environment, Central Bank, among others. She has been an active member of the United Nations Peacebuilding Fund, the Academic Council of the Andes University, the Advisory Group for the World 's Bank Global Commission on Poverty and was part of the Advisory Group for the Fiscal Rule at the Colombian Ministry of Finance. Since April, 2019, she is part of the Inter-American Development Bank as principal economic advisor of the Vice Presidency of Sectors and Knowledge.  She has been a member of the Board of Directors since March, 2014.	
	MANAGERIAL SKILLS	In the performance of his duties, his strategic thinking and integrating skills, decision-making, leadership and managerial management stand out. In management positions, he has assumed high-impact roles at national businesses and at political level. His discipline, exigency and orientation to detail, allow him to implement effective and efficient monitoring and control systems.	He has a critical, analytical, glider thought and an ability to anticipate risks and provision of technical and specialized criteria to guide effective decision-making. His experience has allowed him to participate in processes of acquisitions of large companies and make decisions aligned with the development and organizational growth.	She has managerial and research capabilities of complex situations, comprehensive business vision and orientation of integrative and sustainable strategies that favor critical and complementary positions for business growth in an interdisciplinary perspective.  Her great experience in research is reflected on her role as director of 22 investigation projects, 11 of which have been financed by research scholarships of international organizations. 28 of her journals have been published in international specialized magazines and in national and international books.	
	PERSONAL SKILLS	Mr. Alarcón permanently promotes reflections on ethics, anticipates and mitigates risks. He values and promotes inclusion and diversity as key elements for social construction.	Personal qualities associated with deliberation and critical thinking, planning and advice on legal issues that are a valuable complement to a plural and diverse operation of the Board are identified.  Mr. Ayerbe has a great prestige and recognition for his professional qualities, seriousness and commitment in his performances.	She has negotiation skills in complex environments and her teaching experience allows her to incorporate elements of academic current affairs, trends and methods applicable to businesses. She is recognized for her commitment and dedication in adding value to the organization.  Mrs. Ibáñez has credibility and recognition in the field, is committed and critical, an aspect that adds to a permanent attitude of participation and search of complementarity issues related to the sustainable management, environmental development and the promotion of policies and practices of diversity and inclusion.	
	ОТНЕВ	In accordance with article 5 and 6 of the Board of Directors Election Policy, it was verified that he does not hold inabilities and incompatibilities and holds an independent status. The conflicts reported are those that can be managed according to the rules of the Code of Ethics and Conduct.  As a re-elected member, his performance can be observed in the Management and Corporate Governance Report. In the same way in this report, his effective dedication to the position can also be verified.  According to Decree 830 of 2021, he is not considered a Politically Exposed Person ("PEP").	In accordance with article 5 and 6 of the Board of Directors Election Policy, it was verified that he does not hold inabilities and incompatibilities and holds an independent status. The conflicts reported are those that can be managed according to the rules of the Code of Ethics and Conduct.  As a re-elected member, his performance can be observed in the Management and Corporate Governance Report. In the same way in this report, his effective dedication to the position can also be verified.  According to Decree 830 of 2021, he is not considered a Politically Exposed Person ("PEP").	In accordance with article 5 and 6 of the Board of Directors Election Policy, it was verified that she does not hold inabilities and incompatibilities and holds an independent status. The conflicts reported are those that can be managed according to the rules of the Code of Ethics and Conduct.  As a re-elected member, her performance can be observed in the Management and Corporate Governance Report. In the same way in this report, her effective dedication to the position can also be verified.  According to Decree 830 of 2021, she is not considered a Politically Exposed Person ("PEP").	





#### Ronaldo labrudi dos Santos Pereira

executive with multinational experience who has led more than 13 companies in high-level positions. Currently, he is Co-Vice-Chairman of GPA's Board of Directors and Vice Chairman of Cdiscount Board of directors, in Amsterdam, Netherlands and member of the Board of Directors of Almacenes Éxito S.A. since March. 2020. Between January, 2014 and April, 2018, he was CEO of GPA. Previously, he was Chairman of the Board of Directors of Via Varejo, Lupatech, Contax and Telemar, and board member of Estácio, Magnesita, Cemar, Oi/Telemar, RM Engenharia e Ispamar. He was CEO of Magnesita from 2007 to 2011 and, from 1999 to 2006, worked for Grupo Telemar, where he undertook several positions, including CEO of Telemar/Oi and Contax. From 1996 to 1999, he was CEO of FCA (Ferrovia Centro-Atlântica) and from 1984 to 1996, Chief Financial & Management Officer and Chief Officer of HR of Grupo Gerdau.

Graduated in Psychology from Pontificial Catholic University of Minas Gerais, Brazil (PUC-MG), holds a Master's degree in Organizational Development from Université Panthéon Sorbonne and in Change Management from Université Paris Dauphine, Paris - France.



#### Christophe José Hidalgo

Christophe is French and holds a Bachelor's degrees in Private Law and in Finance and accounting, both from the University of Bordeaux (France).

He is currently member of the Board of Directors of GPA and of Almacenes Éxito S.A. since March, 2020, From 2012 to 2021. he was CFO (Chief Financial Officer) of GPA and of Almacenes Éxito (Colombia) from 2010 to 2012. After joining Casino, in 2000, he undertook several roles in finance and as controller in the Group. Previously to his experience in Brazil, he worked as CFO of the retailer Castorama, between 1996 and



#### Susy Midori Yoshimura

Susv has been Director of Sustainability and Diversity of the Casino Group for the Latam holding company since 2021, the holding company that controls Assai, GPA and Grupo Éxito. In her role, she overlooks the subsidiaries and their respective directories on socioenvironmental and reputational issues. She holds a degree in Public Administration from the Getulio Vargas Foundation School of Business Administration in São Paulo (EAESP-FGV) and has been working for 20 years, defining the sustainability strategy and socioenvironmental impact of several highly relevant companies such as GPA, Via Varejo, Ashoka Brazil and Natura Cosmetics, the latter company in which she also played the role of Marketing Director.



### Rafael Sirotsky Russowsky

Rafael Russowsky is Director of Corporate Development and Holdings at Casino Group since 2012 and is member of the Board of Directors of Almacenes Éxito S.A. since March, 2020. Previously, he was an investment banker specialized in M&A and capital markets transactions at Credit Suisse, Morgan Stanley, and Oppenheimer & Co. Prior to that, he worked at HSBC and Safra Bank, focused on credit transactions.

He holds a Bachelor's degree in Business Administration from Pontificia Universidade Católica do Rio Grande do Sul (Brazil) and an MBA from Columbia Business School in Nueva York



## **Bernard Petit**

Mr. Bernard Petit was Deputy CFO of the Casino Group for Latin America and General Director of Casino Services. France and is member of the Board of Directors Almacenes Éxito S.A. since March, 2014. He developed his entire professional career in the Casino Group in 1983, and has also played roles in Accounting and Tax.

He has a degree in Accounting and Finance (DECF) and a Diploma of Higher Studies in this same subject.

He is member of the board of directors of Grupo Disco in Uruguay, Libertad in Argentina, Codim y Casino Finance in France



#### Philippe Alarcon

He has been Casino Group's International Coordinating Director since 2011. Graduated in Finance and Accounting from the Institut Universitaire de Technologie de Saint-Étienne. He is part of the Casino Group since 1983, he has held various positions as Project Director, Chief Financial Officer of supermarkets in France, Chief Financial Officer of restaurants in France. He held the position of Chief Financial Officer of Casino Poland, CEO of Real Estate activities, and General Manager of the Casino Group real estate business in France, among other positions.

He has also been a member of the board of directors of Almacenes Éxito since March. 2012, and of GPA since November, 2019, member of the Green Yellow Supervisory Committee and CEO of Mayland Real State in Poland.

CANDIDATE						
	Ronaldo labrudi dos Santos Pereira	Christophe José Hidalgo	Susy Midori Yoshimura	Rafael Sirotsky Russowsky	Bernard Petit	Philippe Alarcon
MANAGERIAL SKILLS	He is a senior executive with international experience and exposure in diverse and complementary topics. With managerial skills such as strategic thinking, decision making, administrative, financial and HR management, and in areas of expertise that favor a comprehensive and strengthened position for decision making.	He has extensive knowledge and managerial experience in strategic finance, international finance, and control and reporting. He also has extensive experience in managing subsidiaries Boards of Directors.	She has outstanding experience in managerial matters and socio-environmental influence. Her career allows strengthening and complementing a strategic view and decisions related to environmental impact, social promotion and entrepreneurship, relationships and relevant alliances. She also has skills in marketing and financial planning, aspects that provide a comprehensive view to strengthen female leadership on the Board.	In the development of his managerial aptitudes, his directive exposition in the financial sector stands out, as well as in the strategic structuring of mergers and acquisitions, aspects that are linked to his strategic vision, of development and to his high capacity of analysis and articulation of processes.	Mr. Petit professional development in the Casino Group as well as the performance of roles with international impact for affiliates in Latin America, have allowed him to develop a global vision, with clarity of international practices of local applicability. Mr. Petit has also participated with strategic contributions given the deep knowledge and management skills in retail and in complementary businesses.	Mr. Alarcon has had an outstanding role as executive of the Casino Group. To highlight his leadership, influence and persuasion, as well as his ability to make decisions, develop strategies for corporate growth and development and his level of expertise in retail that grant him leadership and credibility positions. Mr. Alarcon also complements his contribution with the vision and managerial experience he has in Real Estate, which constitute a valuable knowledge to complement the Board's position from the diversity of sectors and businesses.
PERSONAL SKILSS	He stands out for his contributions, integral vision and administrative, management and organizational development practices.  His professional development in social sciences, provide a new and complementary profile to those existing on the Board. His managerial capabilities and seniority provide a broad and a complementary executive vision to the Board.	Mr. Hidalgo stands out for his high ability to plan. His orientation to detail and critical thinking make it easy to identify risks and to focus on actions for mitigation. His leadership and determined character lead him to be rigorous in the execution and achievement of goals.	Her extensive experience in sustainability strategy and social responsibility guarantees the vision and determination to design proenvironmental and social benefit strategies. She is a leading executive and a benchmark on the fronts she directs. She has a critical and pragmatic outlook, with a high capacity for analysis and decisionmaking. It is a recognized leader in the fields and business reputation and support for innovation and entrepreneurship.	He has a profile that denotes managerial scope, and also knowledge in financial, risk and investment matters. This experience provides levels of relationship, decision making and leadership relevant to his performance in strategic direction, as well as the sectoral complementarity of contributions in the deliberations of a board. His banking experience provides him skills in risk identification and mitigation, aspects that add to his managerial profile.	Mr. Petit global vision, accounting management of international standards and financial control, contributes and gives a complementary view adjusted to the reality of the retail business, with a focus on operational control. His participation as a member of International Meetings of the Casino Group also allows him to have a vision of synergies and practices that are comparable on a global scale.  Mr. Petit is a respected executive and of great value to the Casino Group, for the professional career he has developed and deep knowledge he has gained in the sector and in his area of expertise.	Mr. Alarcon has relationship, communication, leadership, decision making and influence skills, that favor successful performance in negotiation environments, provide an integrated and feasible look at projects, as well as skills for the implementation of best practices in retail given his deep knowledge from a corporate perspective of direction and execution.  Leadership and credibility make him a strengthened, respected and admired board member, with communication and relationship skills that favor the Board's climate and development and favor organizational performance.

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	In accordance with article 5 of the Board of	In accordance with article 5 of the Board of	In accordance with article 5 of the	In accordance with article 5 of the	In accordance with article 5 of the	In accordance with article 5 of the Board of
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	be observed in the Management and	As a re-elected member, his performance	According to Decree 830 of 2021,	As a re-elected member, his	be managed according to the rules of	to the rules of the Code of Ethics and
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6		to the position can also be verified.		way in this report, his effective	and Corporate Governance Report. In	Report. In the same way in this report, his
	According to Decree 830 of 2021, he is not			dedication to the position can also	the same way in this report, his	effective dedication to the position can
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