



April 29, 2014

















# Note on Forward-Looking Statements

This presentation may contain forward-looking statements regarding expected developments and expectations about future events. These statements are subject to economic, political, governmental and market conditions, risks and uncertainties, both domestically and globally, which may affect the performance of the economy, the retail industry and the Company overall. Factors such as variations in interest rates, inflation rates, exchange rate volatility and tax rates, among others, may cause actual results, performance and achievements of the Company to differ from the estimates provided at any time. For that reason, the Company does not accept responsibility for any variations or for the information provided by official sources.

Almacenes Éxito S.A. Investor Relations

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# Agenda

1. 1Q14 Operating Highlights

2. 1Q14 Consolidated Financial Results

3. Strategy Follow-Up

4. Q&A Session



## **1Q14 Highlights**

### Retail Expansion

1Q14: 6 store openings (2 Éxito & 4 Surtimax)

YTD: Colombia: 472 stores Uruguay: 54 stores

Grupo Éxito: 526 stores / 839k sqm

#### Promotional Activity

Back to School Event: "Fiesta escolar Éxito"
Launch of Juanes' new album: "Loco de amor"

Pasta Festival: "Cumbre de la Pasta"

**Super Bingo event** 

#### Meetings with Stakeholders

Meetings with 1,200 suppliers across Colombia General Shareholders' Meeting: Approvals included a 54% pay-out ratio and Board Member changes



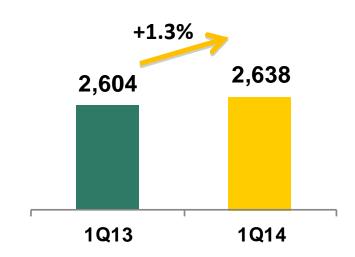
	1Q14	1Q13	
	Millions of COP	Millions of COP	1Q14/13
Net Revenues	2,637,967	2,604,463	1.3%
Gross Profit  Gross Margin	693,886	663,787	4.5%
	<i>26.3%</i>	25.5%	+80 bp
Operating Income Operating margin	110,894	107,100	3.5%
	<i>4.</i> 2%	<i>4.1%</i>	+10 bp
Net Income Net margin	98,940	89,332	10.8%
	<i>3.8%</i>	3.4%	+40 bp
EBITDA  EBITDA margin	209,226	203,867	2.6%
	7.9%	7.8%	+10 bp



#### **Net Revenues**

Figures in COP 000,000,000

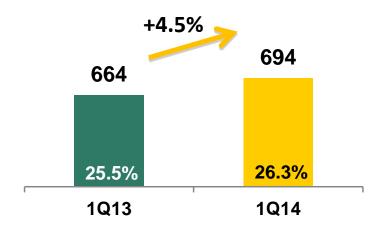
# **Calendar Effect on Same Store Sales Growth**



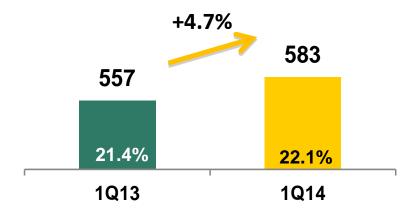
2013					
	SSS Growth	Calendar effect	Net Growth		
Q1	0.4%	0.4%	-0.1%		
Q2	-1.0%	1.6%	-2.7%		
Q3	-2.4%	-0.3%	-2.1%		
Q4	-0.4%	2.4%	-2.8%		

2014					
	SSS Growth	Calendar effect	Net Growth		
Q1	-3.2%	-4.8%	1.6%		

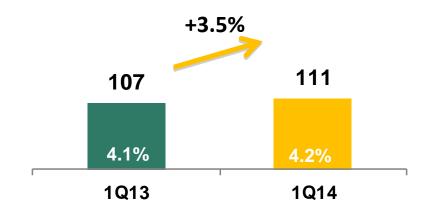
**Gross Profit** 



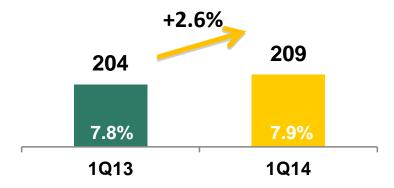




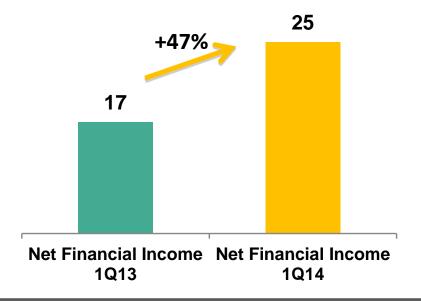
#### **Operating Income**



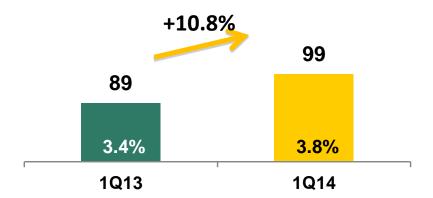
#### **EBITDA**



**Net Financial Result** 



#### **Net Income**



### 1Q14 Strategy Follow-up

#### •Omni-Channel Strategies:

Aliados Surtimax +122 new allies, totaling 394.

Cdiscount.com.co began in January, 2014

Pure Player website complementing exito.com & carulla.com.

#### •Complementary businesses:

Real Estate: Opening of third stage of San Pedro Neiva shopping mall last February, adding over 7,000 sqm of GLA

#### •Expansion Strategies:

Retail expansion: 6 new stores in 1Q14

**Transaction with Super Inter**, pending approval from antitrust authority.











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