2Q2011 financial results July 26, 2011



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Note on Forward-Looking **Statements**

This presentation may contain forward-looking statements regarding expected developments and expectations about future events. These statements are subject to economic, political, governmental and market conditions, risks and uncertainties, both domestically and globally, which may affect the performance of the economy, the retail industry and the Company overall. Factors such as variations in interest rates, inflation rates, exchange rate volatility and tax rates, among others, may cause actual results, performance and achievements of the Company to differ from the estimates provided at any time. For that reason, the Company does not accept responsibility for any variations or for the information provided by official sources.

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Agenda

- 1. Macroeconomic Variables
- 2. 2Q 11 Highlights
- 3. 2Q 11 Financial Results
- 4. Working Capital
- 5. Strategy Follow-Up
- 6. Q&A Session

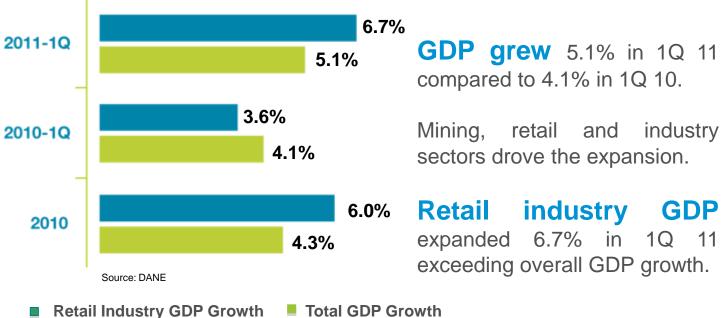






Macroeconomic Variables

GDP vs. Retail Industry GDP



Annualized Inflation Rate of 3.2% as of June 2011 still aligned with the Central Bank range of 2% - 4% for 2011.

Investment Grade granted by S&P's, Moody's and Fitch.





2Q 2011 Highlights

Exclusive Novelties: Promotion of new album releases, **Lady Gaga's** (*Born this Way*) and **Julio Iglesias** (*Número Uno*).

Hosts of the first edition of Colombia es Café—Carulla to promote consumption of the country's national drink and the sixth annual Expovinos, held in Bogotá.

Promotional Season: Aniversario Éxito and Mega Prima promo events.

Recognitions: Leading positions in eight categories in the 2011 **Business Elite Survey**, published by Portafolio newspaper.





2Q 2011 Highlights

Expansion & Conversion Plan at Intermediate and Large Cities:

14 openings: 9 Exito stores, 2 Carulla supermarkets and 3 Bodega Surtimax.

16 conversions: 13 to Exito brand and 3 to Carulla supermarkets; formerly Carulla, Cafam and Ley stores.

Shares Issuance of Up to USD \$1.4 B:

Aggressive Local Expansion Plan: Market penetration, real estate, complementary businesses and acquisitions.

International Expansion: Acquisition of leaders Devoto and Disco stores in Uruguay.

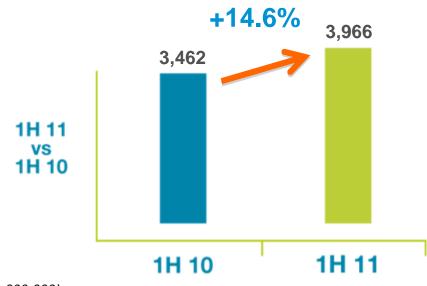




| | 2Q 11 | | 1H 11 | |
|-----------------------------------|-----------------------|---------------------|------------------|---------------------|
| | Million COP | % Var vs 2Q 2010 | Million COP | % Var vs 1H 2010 |
| Net Revenues | 2,101,829 | 21.0% | 3,965,682 | 14.6% |
| Gross profit Gross margin | 515,168 24.5% | 20.5% | 973,002 24.5% | 16.5% |
| Operating income Operating margin | 89,957 <i>4.3%</i> | 54.5% | 148,105 3.7% | 39.1% |
| Net income Net margin | 65,645 3.1% | 95.6% | 108,607 2.7% | 95.2% |
| EBITDA EBITDA margin | 164,385 7.8% | 28.7% | 296,347 7.5% | 19.6% |
| | | | | _arubo_ |





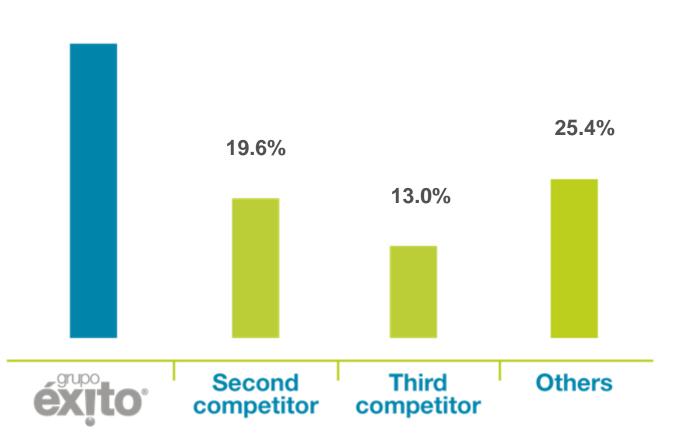






Market Share as of December 2010







•Source: ACV Nielsen



2Q 11

1H 11

2Q 11 vs 2Q 10

1H 11 vs 1H 10 +20.5% 427 515 24.6%

Gross Profit

+16.5% 973 24.1%

2Q 10

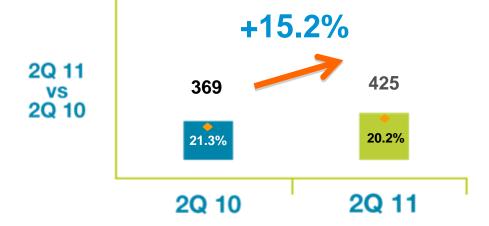
1H 10

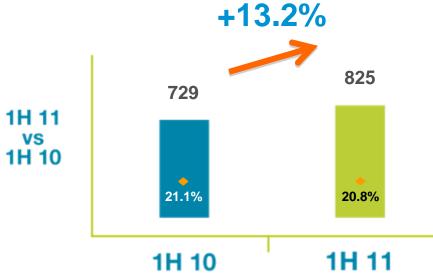
Gross margin

•Figures in COP Bn (000,000,000)









SG&A/Net Revenues (%)

SG&A

• Figures in COP Bn (000,000,000)





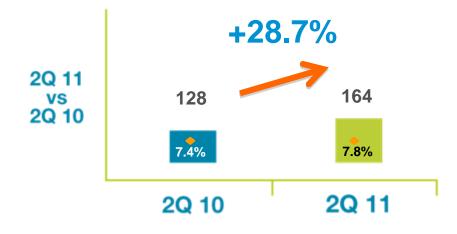


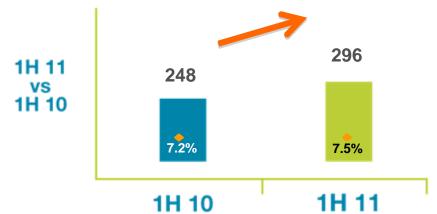
Operating Margin

•Figures in COP Bn (000,000,000)









+19.6%

EBITDA Margin

EBITDA

•Figures in COP Bn (000,000,000)





2Q 11 vs 2Q 10

+95.6%

66

34

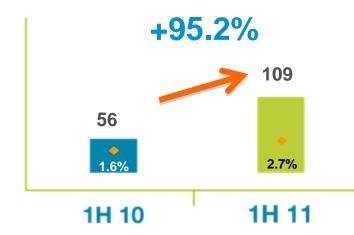
1.9%

2Q 10

2Q 11

Net Income





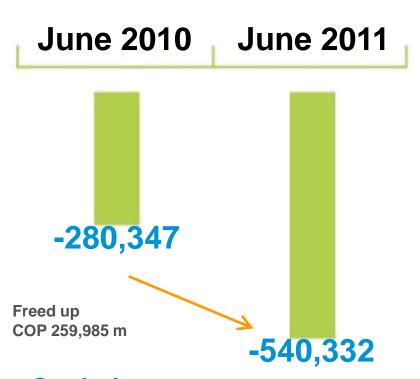
Net Margin

• Figures in COP Bn (000,000,000)





Working Capital



Working Capital favorable position of COP \$259,985 million (equity tax effect included).







Real Estate

32 projects developed in 2Q 11 (openings, conversions and remodeling).

More than **40 projects ongoing** in large and medium cities will increase the Gross leaseable area more than 130,000 sqm.



ÉxitoCredit Card

More than **1.3 million** credit cards issued.







Travel Agencies

Second largest travel agency in Colombia.

Network of 61 agencies in 20 cities.



Retail leader in on-line sales.

E-commerce Traffic increased over 2x and sales increase 8x compare to 2010.



Well Positioned Formats

59 Surtimax28 Exito Express



