

BYLAWS AMENDMENT PROPOSAL

The following proposal to amend the Company's Bylaws is submitted to the consideration of the General Shareholders' Assembly for its corresponding approval:

Block No. 1: Amendments to the operating regime of the Board of Directors.

Includes articles: 31, 32, 33, 33, 34, 35, and 36.

Original article	Text proposal	Justification
Article 31°. Composition. The Board of	Article 31°. Composition. The Board of	Maintaining a number of members in
Directors is composed of nine (9) members	Directors is composed of seven nine (97)	accordance with the magnitude of the
or Directors, elected by the Shareholders	members or Directors, non-independent and	Company, the number of members is
General Assembly; three must be	independent, elected by the Shareholders	reduced to seven (7), in compliance
independent under terms of Law 964 of	General Assembly; three must be independent	with the provisions of Article 44 of
2005, or norms that expand or modify it.	under terms of Law 964 of 2005, or norms that	Law 964 of 2005.
	expand or modify it. The number of independent	
Paragraph. The Chief Executive Officer of	members and the criteria for independence	Regarding the number of
the Company, as such, is not a member of	shall be determined in accordance with the	independent members of the Board
the Board of Directors, but shall attend all its	regulations applicable to the Company.	of Directors and the criteria of
meetings, with voice but no vote, and will not		independence for their election, it is
receive special compensation for his/her	Paragraph. The Chief Executive Officer of the	established that the Company shall
attendance. In any case, the Board of	Company, as such, is not a member of the	determine them in accordance with
Directors may meet, deliberate and validly	Board of Directors, but shall attend all its	the applicable regulations.
decide without the presence of the Chief	meetings, with voice but no vote, and will not	
Executive Officer of the Company.	receive special compensation for his/her	The CEO of the Company may be a
Nevertheless, said official may be a Member	attendance. In any case, the Board of Directors	member of the Board by virtue of
of the Board of Directors if elected by the	may meet, deliberate and validly decide without	election by the Shareholders'
Shareholders General Assembly and, in	the presence of the Chief Executive Officer of	Assembly.
such case, shall have the rights and	the Company. Nevertheless, said official may	
privileges belonging to the other Directors.	be a Member of the Board of Directors if elected	



Original article	Text proposal	Justification
	by the Shareholders General Assembly and, in such case, shall have the rights and privileges belonging to the other Directors.	
Article 32°. Period of Directors. The appointment of the Directors shall be for periods of two (02) years, but they may be re-elected and freely removed by the Shareholders General Assembly at any time.	Article 32°. Period of Directors. The appointment of the Directors shall be for periods of two (02) years, but they may be re-elected and freely removed by the Shareholders General Assembly at any time.	Ensure that the lists of candidates comply with the minimums established in the regulations applicable to the Company.
()	()	
Paragraph Two. The totality of the members of the Board of Directors shall be elected by the Shareholders' Meeting in accordance with the law and the regulations in force, by means of the electoral quotient system in two (2) ballots, one of them to elect the independent members and the other one for the election of the remaining members. However, the election of all the members of the Board of Directors may be carried out in a single ballot, whenever it is ensured that at least three (3) independent members will be elected or when only one list is presented, which includes at least three (3) independent members. ()	Paragraph Two. The totality of the members of the Board of Directors shall be elected by the Shareholders' Meeting in accordance with the law and the regulations in force, by means of the electoral quotient system in two (2) ballots, one of them to elect the independent members and the other one for the election of the remaining members. However, the election of all the members of the Board of Directors may be carried out in a single ballot, whenever it is ensured that at least three (3) independent members will be elected or when only one list is presented, which includes at least three (3) the minimum number of independent members in accordance with the regulations applicable to the Company.	



Original article	Text proposal	Justification
Article 33° President of the Board of		The provision is eliminated in order to
Directors. During the period for which it has	Directors. During the period for which it has	allow greater flexibility in the election
been chosen, the Board of Directors will	been chosen, the Board of Directors will appoint	of the Chairman of the Board of
appoint from its members a President, who	from its members a President, who must have	Directors.
must have the quality of independent, who	the quality of independent, who may be an	
will preside the meetings, will direct the	independent member or a non-independent	
deliberations and the actions of the	member, who will preside the meetings, will	
corporation; if the President is absent, the	direct the deliberations and the actions of the	
meetings will be presided by one of the	corporation; if the President is absent, the	
members that attend the meeting, appointed	meetings will be presided by one of the	
ad hoc.	members that attend the meeting, appointed ad	
	hoc.	
()		
Artisla 0.40 Maatin wa		The minimum much an of more than
Article 34°. – Meetings.	Article 34°. – Meetings.	The minimum number of meetings
The Board of Directors shall meet regularly	The Board of Directors shall meet regularly at	that the Board of Directors will have
at least eight (8) times a year; and	least eight (8) at least four (4) times a year; and	to hold during the year is adjusted,
extraordinarily when summoned by the same	extraordinarily when summoned by the same	reducing it to 4 meetings, so that it
Board of Directors, by the President, by the	Board of Directors, by the President, by the	may approve the Company's
Auditor or by two of its Members. Summons	Auditor or by two of its Members. Summons for	Financial Statements prior to their
for extraordinary meetings shall be	extraordinary meetings shall be communicated	publication to the market, and
communicated at least a day in advance,	at least a day in advance, except in the case in	approve specific issues that may
except in the case in which the meetings are	which the meetings are called by two of the	arise during the course of the year.
called by two of the members of the Board of	members of the Board of Directors, in which	Notwithstanding, in the event of
Directors, in which case, the call for extraordinary meetings shall be	case, the call for extraordinary meetings shall	urgent or extraordinary matters
	be communicated three (3) calendar days in	arising, the Board of Directors may
communicated three (3) calendar days in	advance. Notwithstanding the foregoing if all	hold extraordinary meetings in compliance with the requirements of
advance. Notwithstanding the foregoing if all members are already assembled they may	members are already assembled they may	this article.
	deliberate validly anywhere and take decisions	
deliberate validly anywhere and take	without prior summons. When complying with	



Original article	Text proposal	Justification
decisions without prior summons. When		
complying with the deadlines to make the	must be taken into account that the day on	
announcement, it must be taken into account	which the meeting is announced nor the day on	
that the day on which the meeting is announced nor the day on which the meeting	which the meeting will take place are taken into consideration.	
will take place are taken into consideration.		
	Paragraph 1. The meetings shall be held at the	
Paragraph 1. The meetings shall be held at	corporate domicile or at a site agreed upon by	
the corporate domicile or at a site agreed	the Board of Directors.	
upon by the Board of Directors.	Deveryments 2 in cases and under the	
Paragraph 2. In cases and under the	Paragraph 2. In cases and under the requirements established by law, the Board of	
requirements established by law, the Board		
of Directors deliberations and decisions may	carried out via simultaneous or successive	
be carried out via simultaneous or	communications among the members, including	
successive communications among the	telephone, fax radio or other appropriate form of	
members, including telephone, fax radio or	transmission and reception of audible or visible	
other appropriate form of transmission and	messages. As well, decisions may be adopted	
reception of audible or visible messages. As	by distance vote in writing by the Board of Directors members in the same document or in	
well, decisions may be adopted by distance vote in writing by the Board of Directors	separate documents, clearly indicating the vote	
members in the same document or in	issued by each of the members, when and if the	
separate documents, clearly indicating the	document is received by the Chairman of the	
vote issued by each of the members, when	•	
and if the document is received by the	one month after the date of the first received	
Chairman of the Board of Directors or legal	communication.	
representative within one month after the		
date of the first received communication.		



Original article	Text proposal	Justification
Board of Directors shall be governed by the	Article 35°. Regulations. Operation of the Board of Directors shall be governed by the following regulations:	The CEO of the Company may be a member of the Board by virtue of election by the Shareholders' Assembly.
 b. Subject to the provisions of the paragraph of article 31 of these Bylaws, the Chief Executive Officer of the company will attend meetings but the Board of Directors may meet and decide validly without his presence; c. It will deliberate with the presence of five (5) members, and this same majority vote shall be required to approve decisions, except in cases where the bylaws or any law require a special majority. Paragraph: In the event that a potential conflict of interest (defined as stipulated in Article 23 of Law 222 of 1995, as well as any other regulation that supplements, modifies or replaces said law in the future) in which 	 () b. Subject to the provisions of the paragraph of article 31 of these Bylaws, the Chief Executive Officer of the company will attend meetings but the Board of Directors may meet and decide validly without his presence; c. It will deliberate with the presence of four five (54) members, and this same majority vote shall be required to approve decisions, except in cases where the bylaws or any law require a special majority. Paragraph: In the event that a potential conflict of interest (defined as stipulated in Article 23 of Law 222 of 1995, as well as any other regulation that supplements, modifies or replaces said law in the future) in which case one or more of the board members should abstain from participating in the deliberations and the voting. The following procedure shall be observed: 1. The directors who disclosed the conflict shall abstain from participating in the respective 	Assembly. By virtue of the reduction of the Board of Directors to seven (7) members, the quorum for the deliberation and approval of the decisions submitted to the consideration of the Board is adjusted to correspond to a simple majority of the members of the Board. Likewise, the procedure to be followed in the event of a potential conflict of interest within the Board of Directors is adjusted, establishing a minimum quorum of four (4) members.



Or	iginal article		Text proposal	Justification
shall abstain	who disclosed the conflict from participating in the liberation and decision.	2.	The Board of Directors may deliberate and decide if it has a quorum of at least four five (54) non-conflicted members. Decisions	
and decide if five (5) Decisions sh receive the fa	f Directors may deliberate it has a quorum of at least non-conflicted members. hall be approved if they avorable vote of five (5) or rs of the Board of Directors.	3.	shall be approved if they receive the favorable vote of four five (54) or more members of the Board of Directors.	
quorum referr the Board sh General Asso decide whethe who expresse	does not have the minimum ed to in paragraph 2 above, hall call a meeting of the embly of Shareholders to er to authorize the members ed the conflict to participate re meetings of the Board of		Board shall call a meeting of the General Assembly of Shareholders to decide whether to authorize the members who expressed the conflict to participate in one or more meetings of the Board of Directors to discuss and decide on the matters giving rise to the respective conflict of interest.	
Directors to o	discuss and decide on the ag rise to the respective	4.	If, after the decision of the Assembly, the Board of Directors has a quorum of at least four five (54) non-conflicted members, the proposal that gave rise to the conflict shall	
Board of Dire least five (5) n proposal that be submitted The decision	ecision of the Assembly, the ectors has a quorum of at non-conflicted members, the gave rise to the conflict shall to the Board of Directors. In shall be approved if it favorable vote of five (5) or	5.	be submitted to the Board of Directors. The decision shall be approved if it receives the favorable vote of four five (54) or more members of the Board of Directors	
	rs of the Board of Directors		Directors does not have a minimum quorum	



Original article	Text proposal	Justification
5. If, after the decision of the General Shareholders' Meeting, the Board of Directors does not have a minimum quorum of five (5) non-conflicted members, the Board shall lose competence to decide on the matter giving cause for the conflict of interest and the General may decide directly on such matter, unless the Shareholders General Assembly with the favorable vote of the majority of the shares represented at the meeting, adopts another solution.	of four five (54) non-conflicted members, the Board shall lose competence to decide on the matter giving cause for the conflict of interest and the General may decide directly on such matter, unless the Shareholders General Assembly with the favorable vote of the majority of the shares represented at the meeting, adopts another solution. ()	
 () Article 36° Duties. The Board of Directors is given the broadest mandate for managing the Company and therefore is awarded sufficient powers to order the execution or to celebrate any act or contract that falls within its duties and to take the necessary decisions in order for the Company to fulfill its purposes and, specifically, has the following functions: () 	 Article 36° Duties. The Board of Directors is given the broadest mandate for managing the Company and therefore is awarded sufficient powers to order the execution or to celebrate any act or contract that falls within its duties and to take the necessary decisions in order for the Company to fulfill its purposes and, specifically, has the following functions: () 36.6 Relating to the operation of the Board 	In order to provide greater clarity, and in compliance with the provisions of Law 964 of 2005 and other regulations applicable to the Company, it is clarified that the Board of Directors may create committees to support its management, and that as a minimum it shall have the support of an Audit and Risk Committee. Likewise, it is established that the Board of Directors shall be exclusively in charge of the process
36.6 Relating to the operation of the Board of Directors:	of Directors:	of appointment and removal of the CEO of the Company and the Secretary General.



Original article	Text proposal	Justification
() d. Create any Support Committees for the Board of Directors deemed necessary, as well as the adoption of internal rules of operation for these said committees. Among them shall be included at least one Audit and Risk Committee together with a Nominating, Compensation and Corporate Governance committee.	 d. Create any Support Committees for the Board of Directors deemed necessary, as well as the adoption of internal rules of operation for these said committees. Among them shall be included at least one Audit and Risk Committee together with a Nominating, Compensation and Corporate Governance committee. 36.7 Relating to the management of the Company: 	
36.7 Relating to the management of the Company:	()	
() a. Appoint the Chairman of the Company, the Internal Auditor and the Secretary General, and define the remuneration and compensation, performance evaluation and succession policy of these appointees. For these appointments, prior reports will be provided by the Appointment Committee, by the Remuneration and Corporate Governance committee, and in the case of the Internal Auditor a prior report will also be provided by the Audit and Risk Committee. ()	a. Appoint the Chairman of the Company, the Internal Auditor and the Secretary General, and define the remuneration and compensation, performance evaluation and succession policy of these appointees. For these appointments, prior reports will be provided by the Appointment Committee, by the Remuneration and Corporate Governance committee, and in For the case of the Internal Auditor a prior report will also be provided by the Audit and Risk Committee for its appointment. ()	



Block No. 2: Amendments related to the Secretary General and the Committees.

Includes articles: 48 and 61.

Original article	Text proposal	Justification
Article 48° Appointment and Functions. The Company shall have a Secretary General, who may also hold an executive position in the Company. In the event that the Secretary General also holds an executive position in the Company, the decision of his/her appointment and removal will depend on the Board of Directors according to the proposal of the Company's CEO after a report from the Appointment, Remuneration and Corporate Governance Committee.	Article 48° Appointment and Functions. The Company shall have a Secretary General, who may also hold an executive position in the Company. In the event that the Secretary General also holds an executive position in the Company, the decision of his/her appointment and removal will depend on the Board of Directors according to the proposal of the Company's CEO. after a report from the Appointment, Remuneration and Corporate Governance Committee.	Align the different corporate governance documents by establishing that the Board of Directors will be exclusively responsible for the process of appointment and removal of the Secretary General.
In the event that the Secretary General does not hold an executive position in the Company, his appointment and removal shall correspond to the Board of Directors after a report from the Nominating, Compensation and Corporate Governance Committee. ()	In the event that the Secretary General does not hold an executive position in the Company, his appointment and removal shall correspond to the Board of Directors. after a report from the Nominating, Compensation and Corporate Governance Committee. ()	
Article 61º. – Board Committees.	Article 61º. – Board Committees.	In order to provide greater clarity, and in compliance with the provisions of



Original article	Text proposal	Justification
Original article The Board of Directors will establish committees to support their management, and as a minimum this will include an Audit and Risk Committee, as well as an Appointment, Remuneration and Corporate Governance Committee. In addition to the above, the Board of Directors may create and regulate the operation of a Conflicts of Interest Committee. The Board of Directors will however be able to divide the duties of these committees or contemplate other functions to other committees created for such functions. The Committees will be formed by at least three (3) members of the Board of Directors who may be Independent or Non-Independent Members. In any case, the Audit and Risk Committee must be chaired by an Independent member, and must have the participation of all Independent members of the Board of Directors.	The Board of Directors will may establish committees to support their management, and as a minimum this will include an Audit and Risk Committee, as well as an Appointment, Remuneration and Corporate Governance Committee. In addition to the above, the Board of Directors may create and regulate the operation of a Conflicts of Interest Committee. The Board of Directors will however be able to divide the duties of these committees or contemplate other functions to other committees that may be created for such functions. The Committees that may be created will be formed by at least three (3) members of the Board of Directors who may be Independent or Non-Independent Members. In any case, the Audit and Risk Committee must be chaired by an Independent member, and must have the participation of all Independent members of the Board of Directors. The Board shall adopt a regulation for the	Justification Law 964 of 2005 and other regulations applicable to the Company, it is clarified that the Board of Directors may create committees to support its management, and that as a minimum it will have the support of an Audit and Risk Committee.
The Board shall adopt a regulation for the operation of the committees in mention,	operation of the Audit and Risk Committee and any other that may be created committees in	
which will indicate the frequency of its meetings and corresponding functions,	mention, which will indicate the frequency of its meetings and corresponding functions, which in	
which in any case will be to act as advisory and supervisory bodies to support the Board of Directors in their functions. The functions	any case will be to act as advisory and supervisory bodies to support the Board of Directors in their functions. The functions of the	
of the committees must comply with the legal	Audit and Risk Committee and any other that	



Original article	Text proposal	Justification
	may be created committees must comply with the legal requirements and with the Corporate Governance standards that the Board of Directors voluntarily accepts.	

Management is urged to make the necessary adjustments as a consequence of this proposed amendment to the Company's Bylaws. Likewise, the Board of Directors shall make the corresponding adjustments to the Corporate Governance instruments required as a consequence of these amendments.