Exhibit 1 (Amended by External Circular Letter 007 of 2011)

COUNTRY CODE SURVEY. CODE OF BEST CORPORATE PRACTICES - COLOMBIA

Name of Issuer: Almacenes Éxito S.A. ID (TIN) of Issuer: 890.900.608-9

Name of Legal Representative: José Gabriel Loaiza Herrera

Identification Document: CC 71.772.119

Period Evaluated: 2013

Legal nature: Commercial Code assigned by the CFS: 058006

I. GENERAL SHAREHOLDERS MEETING

Question 1

Question: In the last General Shareholders Meeting was the necessary	Yes	No
documentation provided to those interested within the term of the summons		
and at the corporate domicile for them to be duly informed on the matters to be	х	
discussed? (Measure 1)		
Comments*		

Question 2

Question: The	information at the disposal of shareholders during the Summons	Yes	No
to the Genera	Shareholders Meeting includes the proposal for candidates to the		
Board of Direc	tors? (Measure 2)		Χ
Comments*	Comments* The election of Board Members was not part of the General Shareholders		
	Meeting Agenda		

Assumption: In case the issuer is linked to a parent company and/or			
affiliate, answer Yes or No to the question, otherwise, answer N/A			
Question: Did issuer make available to shareholders the financial	Yes	No	N/A
information of the affiliate corporations and the parent company of			
issuer? (Measure 2)	x		
Comments*			

^{*} This model calls for specific information to be provided on the reasons why a recommendation was not adopted and allows entities to voluntarily add other information, clarification or modality as regards their corporate governance practices provided they are relevant to understanding the answers.

Question 4

Assumption : In case the issuer has a webpage, answer the question;			
otherwise answer N/A.			
Question : Was Summons to the last General Shareholders Meeting and any other information required to develop the meeting released on the webpage of the issuer? (Measure 3)	Yes	No	N/A
Comments*			

Question 5

Question: We	e the different matters to be discussed by the General	Yes	No
Shareholders I	Meetings detailed in the agenda during the evaluated period?		
(Measure 4)		х	
Comments*			

Celebration of the General Meeting

Question 6

Assumption:	n case a segregation was entered in the terms of the			
glossary, answ	er the question Yes or No, or otherwise answer N/A.			
Question: did	the General Shareholders Meeting approve the	Yes	No	N/A
segregation? (Measure 5)			х
Comments*				

Question 7

Assumption : In case a segregation was entered in the terms of the			
glossary, answer the question Yes or No, or otherwise answer N/A.			
Question: Was the segregation included in the Summons to the Gener	al Yes	No	N/A
Meeting where it was adopted? (Measure 6)			x
Comments*			

Question 8

Assumption: In case the corporate purpose of the issuer were modified,			
answer the question Yes or No, or otherwise answer N/A.			
Question: Was the change in the corporate purpose included in the	Yes	No	N/A
Summons to the General Meeting where it was adopted? (Measure 6)			х
Comments*			

Assumption: If the Shareholders Meeting approved a waiver to the		
preemptive subscription right, answer the question Yes or No, or		
otherwise answer N/A.		

Question: In case the General Shareholders Meeting has modified the registered corporate office or domicile, answer the question Yes or No, or otherwise answer N/A. Question: Was the change of the corporate domicile included in the Summons to the General Meeting where it was adopted? (Measure 6) Question: In case the General Shareholders Meeting adopted an early dissolution, answer the question Yes or No, or otherwise answer N/A. Question: Was the early dissolution included in the Summons to the General Meeting where it was adopted? Question: Was the early dissolution included in the Summons to the General Meeting where it was adopted? Question: Was the early dissolution included in the Summons to the General Meeting where it was adopted? Question: Does the issuer have electronic mechanisms allowing shareholders not able to attend the General Shareholders Meeting to have access to the information on its development? (Measure 7) Question: In case during the evaluated period relevant operations have been entered with related parties other than those meeting simultaneously the following conditions: a. Carried out at market price determined on a general character by whomever acts as supplier of the related good or service, and b. Non-material operations under the ordinary corporate purpose of issuer? Answer the question Yes or No, or otherwise answer N/A.	-	the waiver to the preemptive subscription right included as to the General Meeting where it was adopted?	Yes	No	N/A
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Equal rights and treatment of shareholders

Question 14

Question: Does the issuer inform the public with clarity, accurateness and	Yes	No
integrity the rights and obligations inherent to the shareholders? (Measure 9)	х	
Comments*		

Question 15

Question: Doe	s the issuer permanently inform the public on the types of shares	Yes	No
issued? (Meas	ure 10)	х	
Comments*			

Question 16 (*)

Question: Does the issuer permanently inform the public on the number of		Yes	No
shares issued?	(Measure 10)	х	
Comments*			

Question 17

Question: Does the issuer permanently inform the public the number of shares in		No
reserve for each type of shares? (Measure 10)		
Comments*		

Question 18

Question: Does the issuer have an internal regulation for the operation of the		Yes	No
General Shareholders Meeting? (Measure 11)			х
Comments*	Comments* The corporate bylaws and the Good Governance Code govern the Rules of		
Operation of the General Shareholders Meeting.			

Question 19

Assumption : In case issuer has an internal regulation for the Operation the General Shareholders Meeting, answer the question Yes or No, or	of		
otherwise answer N/A.			
Question: Does the Internal Regulation of the General Shareholders		No	N/A
Meeting include measures on its Summons? (Measure 11)			x
Comments*			

Assumption: In case issuer has an internal regulation for the Operation of the General Shareholders Meeting, answer the question Yes or No, or otherwise answer N/A			
otherwise answer N/A. Question: Does the Internal Regulation of Operations of the General Shareholders Meeting include measures on its Holding? (Measure 11)		No	N/A x
Comments*			

II. BOARD OF DIRECTORS

Size, Conformation and Operation

Question 21

Question: Is the Board of Directors of issuer formed by an odd number of		Yes	No
members sufficient for the adequate performance of its functions? (Measure 12)		х	
Comments*		,	

Question 22

Question : Does the Board of Directors of issuer meet at least once a month?		Yes	No
(Measure 13)			Х
Comments*	Comments* Pursuant to company bylaws, the Board of Directors shall meet at least six (6)		
	times a year.		

Question 23

Question : Does the Board of Directors have an Internal Regulation of Operation?		No
(Measure 14)	х	
Comments*		

Question 24

Assumption : In case issuer has an Internal Regulation of Oper Board of Directors, answer the question Yes or No, or otherwin N/A.		
Question: Was the Internal Regulation of Operation for the Bo	oard of Yes No	N/A
Directors informed to all shareholders of issuer? (Measure 14	x	
Comments*		

Question 25

<u> </u>	n Internal Regulation of Operation for the uestion Yes or No, or otherwise answer			
Question: Is the Internal Regulation of Operation for the Board of		Yes	No	N/A
Directors mandatory for all of its	members? (Measure 14)	x		
Comments*				

Assumption : In case issuer has an Internal Regulation of Operation for the			
Board of Directors, answer the question Yes or No, or otherwise answer			
N/A.			
Question: Does the Internal Regulation of Operation for the Board of	Yes	No	N/A
Directors include matters on the information that must be at the disposal			

of the membe	ers of the Board of Directors appointed for the first time and,	Х		
in general, tha	at suggested in Measure 18? (Measure 14)			
Comments*				
Question 27				
Assumption:	n case issuer has an Internal Regulation of Operation for the			
Board of Direct N/A.	ctors, answer the question Yes or No, or otherwise answer			
Question: Doe	es the Internal Regulation of Operation for the Board of	Yes	No	N/A
Directors inclu	ude that the minutes of the meetings identify supporting			
documents th	at were the base for making decisions, and also the reasons	Х		
_	or disagreement considered to make decisions, and in			
	suggested in Measure 19? (Measure 14)			
Comments*				
Question 28				
Assumption:	n case issuer has an Internal Regulation of Operation for the			
	ctors, answer the question Yes or No, or otherwise answer			
N/A.				
	es the Internal Regulation of Operation for the Board of	Yes	No	N/A
Directors inclu	ude the term in advance of the meeting of the Board of			
Directors whe	re the information will be presented to its members and in	Х		
	uggested in Measure 207? (Measure 14)			
Comments*				
0				
Question 29				1
-	n case issuer has an Internal Regulation of Operation for the			
	ctors, answer the question Yes or No, or otherwise answer			
N/A.	no tarm in advance of the meeting where the information	Voc	No	NI/A
	he term in advance of the meeting where the information ted to the members of the Board as set forth in the Internal	Yes	No	N/A
	Operation less than two (2) days)? (Measure 20)		x	
Comments*	Members of the Board are summoned, and the relevant info	ormatic		gards
Comments	the meeting is sent to them, three (3) business days in adva		ni us i c	Baras
	(2, 22			
Question 30				
	n case issuer has an Internal Regulation of Operation for the			
Board of Direct N/A.	ctors, answer the question Yes or No, or otherwise answer			
	es the Internal Regulation of Operations for the Board of	Yes	No	N/A
Directors esta	blish the means through which members of the Board of			
	gather information presented to them prior to the	х		
meeting? (Me	asure 20)			

Comments*				
0				
Question 31			1	1
	n case issuer has an Internal Regulation of Operation for the			
Board of Direct N/A.	tors, answer the question Yes or No, or otherwise answer			
Question: Doe	es the Internal Regulation of Operation for the Board of	Yes	No	N/A
Directors inclu	ides the possibility that this body, upon request of any of its			
members, ma	y retain an external consultant to contribute with the	Χ		
necessary judg	gment elements to make certain decisions? (Measure 22)			
Comments*				
Question 32				
•	n case issuer has an Internal Regulation of Operation for the tors, answer the question Yes or No, or otherwise answer			
Question: Doe	es the Internal Regulation of Operation for the Board of	Yes	No	N/A
Directors inclu	ide the conditions under which this body, upon request of			
	nbers, may retain an external consultant to contribute with	Х		
•	judgment elements to adopt certain decisions? (Measure			
22)				
Comments*				
Question 33				
-			1/	l NI =
	appoint a member of the Board of Directors, does the issuer		Yes	No
	• •			
consider that	the potential member meets the requirements of professional			
consider that to background, a	the potential member meets the requirements of professional cademic training and experience for the best development of		x	
consider that a background, a functions? (M	the potential member meets the requirements of professional cademic training and experience for the best development of		х	
consider that a background, a functions? (M Comments*	the potential member meets the requirements of professional cademic training and experience for the best development of		x	
consider that a background, a functions? (M Comments*	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15)	its		
consider that a background, a functions? (M Comments* Question 34 Question: Are	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting	its	Yes	No
consider that a background, a functions? (MacComments* Question 34 Question: Are such independent	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting lent? (Measure 16)	its g as	Yes	Х
consider that a background, a functions? (M Comments* Question 34 Question: Are	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting	its g as	Yes	Х
consider that a background, a functions? (M. Comments* Question 34 Question: Are such independents*	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting lent? (Measure 16) Pursuant to legal regulations in force, out of the nine (9) mer 25%, that is three (3) of them are independent directors.	its g as	Yes	Х
consider that a background, a functions? (M. Comments* Question 34 Question: Are such independents*	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting lent? (Measure 16) Pursuant to legal regulations in force, out of the nine (9) mer	its g as	Yes	Х
consider that a background, a functions? (M. Comments* Question 34 Question: Are such independence comments* Duties and right Question 35	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting lent? (Measure 16) Pursuant to legal regulations in force, out of the nine (9) mer 25%, that is three (3) of them are independent directors.	g as mbers	Yes	Х
consider that a background, a functions? (M Comments* Question 34 Question: Are such independents and right Question 35 Question 35 Question: Do	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting lent? (Measure 16) Pursuant to legal regulations in force, out of the nine (9) mer 25%, that is three (3) of them are independent directors. ts of a member of the Board of Directors	g as mbers	Yes of the B	x oard,
consider that a background, a functions? (M Comments* Question 34 Question: Are such independent of the comments* Duties and right Question 35 Question: Do direct or indirect	the potential member meets the requirements of professional cademic training and experience for the best development of easure 15) most of the members of the Board of Directors or body acting ent? (Measure 16) Pursuant to legal regulations in force, out of the nine (9) mer 25%, that is three (3) of them are independent directors. ts of a member of the Board of Directors the members of the Board of Directors inform of the existence	g as mbers	Yes of the B	x oard,

Question 36

Question: Do	Question : Does issuer make available to the members of the Board of Directors		No
appointed for the first time sufficient information so they may have specific			
knowledge of	the issuer and of the sector in which it develops? (Measure 18)	х	
Comments*			

Question 37

Question : Does issuer make available to members of the Board of Directors			No
appointed for the first time the informati	on related to responsibilities, obligations		
and powers attached to the position? (M	easure 18)	х	
Comments*			

Question 38

Question : Do the minutes of the meetings of the Board of Directors identify the			No
studies, grounds and other sources of information on which decision-making is			
based? (Meas	ure 19)	х	
Comments*			

Question 39

Question: Do the minutes of the meetings of the Board of Directors include	Yes	No
reasons of agreement and disagreement accounted for in making decisions?	х	
(Measure 19)		
Comments*		

Question 40

Question : Does issuer make available to the members of the Board of Directors,			No
at least two (2) days in advance or more, the information relevant to making			
decisions, according to t	he agenda included in the Summons? (Measure 20)	х	
Comments*			•

Assumption : In case the Board of Directors of issuer has alternate			
members, answer the question Yes or No, or otherwise answer N/A.			
Question: Does the issuer have mechanisms allowing Alternate Members		No	N/A
to be kept appropriately informed of the matters submitted to the			
consideration of the Board of Directors, in such a way that when they act			х
in lieu of principal members, they have the necessary knowledge to			
perform their work? (Measure 21)			
Comments*			

Question 42			
Question: Does the issuer have the necessary budget allocations so the Box	ard	Yes	No
may retain, if necessary, an external consultant upon request of any of its			
members, to contribute with necessary judgment elements to make certain	า	х	
decisions? (Measure 22)			
Comments*			
upport Committees			
Accumption: In case a permanent committee exists, other than those	<u> </u>		T
Assumption : In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of			
Directors in matters of appointments and compensations, answer the			
question Yes or No, or otherwise answer N/A.			
Question : At least one member of the Board of Directors is part of the	Yes	No	N//
Appointments and Compensations Committee? (Measure 23)	X	INO	'\'/
Comments*			
·			
Question 44			
Question 44 Assumption: In case a permanent committee exists, other than those			<u> </u>
•			
Assumption: In case a permanent committee exists, other than those			
Assumption : In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of			
Assumption : In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the	Yes	No	N//
Assumption : In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A.	Yes x	No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management,		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments*		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and compensations, answer the		No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and compensations, answer the question Yes or No, or otherwise answer N/A.	x		
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and compensations, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensations Committee		No No	N//
Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and retributions, answer the question Yes or No, or otherwise answer N/A. Question: Does the Appointments and Compensation Committee support the Board of Directors in assessing the performance of top management, namely the CEO and officers immediately below him? (Measure 24) Comments* Question 45 Assumption: In case a permanent committee exists, other than those legally required, with the function, among others, to support the Board of Directors in matters of appointments and compensations, answer the question Yes or No, or otherwise answer N/A.	x		

		_	
Assumption : In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of appointments and compensations, answer the			
question Yes or No, or otherwise answer N/A.			
Question: Does the Appointments and Compensations Committee	Yes	No	N/A
propose the appointment, compensation and removal of the company			
CEO or whoever acts as such? (Measure 24)	x		
Comments*	1~		
Question 47			
Assumption : In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of appointments and compensations, answer the			
question Yes or No, or otherwise answer N/A.			
Question: Does the Appointments and Compensations Committee	Yes	No	N/A
propose the objective criteria based on which the issuer appoints its			
senior management? (Measure 24)	x		
Comments*			
Question 48			
Assumption: In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of corporate governance, answer the question Yes or			
No, or otherwise answer N/A.			
Question: Is at least one member of the Board of Directors part of the	Yes	No	N/A
Corporate Governance Committee? (Measure 23)	X	INO	11/7
Comments*			
Comments ·			
Question 49			
Assumption : In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of corporate governance, answer the question Yes or			
No, or otherwise answer N/A.			
Question: Does the Corporate Governance Committee foster that	Yes	No	N/A
shareholders and the market in general, have access in a complete,			'
truthful and timely manner to the information of the issuer to be	x		
disclosed? (Measure 25)			
Comments*			
Comments			
Question 50			
Assumption: In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of corporate governance, answer the question Yes or			
No, or otherwise answer N/A.			

Question: Doe	es the Corporate Governance Committee inform on the	Yes	No	N/A
performance of	of the Audit Committee? (Measure 25)		Х	
Comments*	Among the duties of the committee in charge of Compensation, Assessment and			it and
	Monitoring the Good Governance Code is that of setting the guidelines to be			e e
	followed by Internal Audit or the relevant internal control body to control the			he
	activities or directors and senior management.			

Question 51

Assumption:	n case a permanent committee exists, other than those			
legally require	d, with the function, among others, to support the Board of			
Directors in m	atters of corporate governance, answer the question Yes or			
No, or otherw	ise answer N/A.			
Question: Doe	es the Corporate Governance Committee revise and	Yes	No	N/A
evaluate how	evaluate how the Board of Directors fulfilled its duties during the period?			
(Measure 25)			х	
Comments*	Among the duties of the committee in charge of Compensat	ion, Ass	sessmer	nt and
	Monitoring the Good Governance Code is that of setting ger	neral gu	idelines	for
the appointment and the individual and collective assessment of eac			ch of	
	directors, senior managers and administrators, in accordance	e with t	he duti	es
	and responsibilities each of them has been charged with.			

Question 52 (*)

•				
Assumption:				
legally require	ed, with the function, among others, to support the Board of			
Directors in m	atters of corporate governance, answer the question Yes or			
No, or otherw	ise answer N/A.			
Question: Does the Corporate Governance Committee monitor the		Yes	No	N/A
trading by me	embers of the Board of shares issued by the company or by			
other compan	ies of the same group? (Measure 25)		х	
Comments*	The committee in charge of Compensation, Assessment and	Monito	oring the	9
	Good Governance Code rules the possibility that company s	hares a	re given	to
	employees under incentive programs.			

Question 53

Assumption : In case a permanent committee exists, other than those			
legally required, with the function, among others, to support the Board of			
Directors in matters of corporate governance, answer the question Yes or			
No, or otherwise answer N/A.			
Question : Does the Corporate Governance Committee supervise	Yes	No	N/A
fulfillment of the compensation policy for administrators? (Measure 25)	x		
Comments*			

Question 54 (*)

Question: In a	ddition to the duties set by the law or the bylaws, does the Audit	Yes	No
Committee iss	ue a written report regarding potential transactions with related		
parties? (Meas	sure 26)	х	
Comments*			

Question 55

Question: In a	ddition to the duties set by the law or the bylaws, does the Audit	Yes	No
Committee ve	rify that potential transactions with related parties are arms-length		
and do not bro	each equal treatment among shareholders (Measure 26)	х	
Comments*			

Question 56

Question: In addition to the duties set by the law or the bylaws, does the Audit	Yes	No	
Committee set the policies, criteria and practices to be used by issuer in the			
construction, dissemination and disclosure of its financial information? (Measure	х		
26)			
Comments*			

Question 57

Question : In addition to the duties set by the law or the bylaws, does the Audit		Yes	No
Committee define mechanisms to consolidate the information of the issuer's			
controlling bo	dies that is to be submitted to the Board of Directors? (Measure 26)	х	
Comments*			•

III. DISCLOSURE OF FINANCIAL AND NON-FINANCIAL INFORMATION

Requests for Information

Question 58

Question: Doe	s the issuer have a service or contact center available to its	Yes	No
investors that	serve as communication channel among investors and between		
investors and	ssuer? (Measure 27)	х	
Comments*			

Question : When in the judgment of the issuer, a reply to certain investor may	Yes	No	
place him in advantage, does issuer promptly guarantee the access of the other			
investors to such reply, according to the mechanisms the issuer has established to	х		
this effect and under the same economic conditions? (Measure 26)			
Comments*			

Question 60

Question : May a group of shareholders request that special audits be conducted?	Yes	No
(Measure 29)	х	
Comments*		

Question 61

Assumption:	n case a group of shareholders may request a special audit,					
answer the qu	estion Yes or No, or otherwise answer N/A.					
-	es a procedure exist stating the percentage of shares that special audit? (Measure 30)	Yes	No x	N/A		
Comments*						
Comments						
	request a special audit regardless the number of shares he h	ioius.				

Question 62

Assumption:	n case a group of shareholders may request a special audit,					
answer the qu	estion Yes or No, or otherwise answer N/A.					
Question: Is the	nere a procedure stating the reasons which defined the	Yes	No	N/A		
share percent	age required to request a special audit? (Measure 30)		х			
Comments*	Comments* As explained above, any shareholder, either individually or as part of a group of					
	shareholders, may request a special audit. The company does not require a					
	minimum share participation to file such request.					

Question 63

Assumption : In case a group of shareholders may request a special audit, answer the question Yes or No, or otherwise answer N/A.			
Question: Is there a procedure stating the requirements to request a	Yes	No	N/A
special audit?	x		
Comments*			

Question 64

Assumption : In case a group of shareholders may request a special audit, answer the question Yes or No, or otherwise answer N/A.			
Question: Is there a procedure stating who will perform the special audit	Yes	No	N/A
and describing the appointment process?	Х		
Comments*			

Assumption : In case a group of shareholders may request a special audit, answer the question Yes or No, or otherwise answer N/A.			
Question: Is there a procedure stating who shall bear the cost of the	Yes	No	N/A
special audit? (Measure 30)	х		
Comments*			

Question 66				
Assumption:	n case a group of shareholders may request a special audit,			
answer the qu	estion Yes or No, or otherwise answer N/A.			
	there foreseen terms stated for each of the stages or steps	Yes	No	N/A
•	ecial audit? (Measure 30)	Х		
Comments				
Question 67				
Question: Has	issuer foreseen mechanisms that allow it to release to		Yes	No
shareholders a	and other investors the material findings arising from internal			
	ies? (Measure 31)		Х	
Comments*				
Question 68 (*)				
Question: (Me	easure 32) Does the issuer release to the market the general p	olicies	Yes	No
applicable to t	he compensation and economic benefits granted to:		<u> </u>	
Members of the	ne Board of Directors		x	
Legal Represe	ntative			Х
Fiscal Auditor			x	
External Cons	ultants			Х
External Audit	ors			Х
Comments*	All general policies regarding compensation of officers, direc	tors or	consulta	ants
	are included in internal management documents that are ma	ade ava	ilable to)
	shareholders during the inspection right period and permane	ently to	the Fina	ancial
	Superintendence.			
Question 69				
,	es the issuer release to the market the contracts entered into v	with	Yes	No
	dministrators, senior management and legal representatives,			
	next of kin, partners, and other related persons? (Measure 33			X
Comments*	All relevant analysis are made, and approvals obtained from			odies
	depending on the amount and nature thereof, prior to enter	_	•	+io.c
	agreement with directors, administrators, senior manageme Additionally, the Conflict of Interest Committee shall determ			
	contract to be executed falls into any of the limitations fores			
	of Interest Manual.	ccii iii i	ine com	ilict
L	051.55¢ (manaan			
Question 70				
Question: Doe	es the issuer release to the market its internal regulations on d	ispute	Yes	No
resolution? (N	leasure 34)		Х	
Comments*				

Question 71

Question: Does the issuer release to the market the criteria applicable to the	Yes	No
negotiations that its directors, administrators and officers may carry out with the		
shares and other securities issued by it, as for example preemptive rights?		
(Measure 35)		
Comments*		

Question 72

Question : Does the issuer release to the market the résumés of the members of	Yes	No
the Board of Directors and of the internal control bodies, and if these do not exist,		
of any equivalent bodies, and also of the legal representatives, in such a way	х	
allowing to know their qualification and experience in relation to their		
management ability to perform their duties? (Measure 36)		
Comments*		

Statutory Auditor

Question 73

Question: Did the issuer appoint as statutory auditor individuals or firms that	Yes	No
have received revenues from the company and/or its economic related parties,		
representing 25% or more of their annual income for last year? (Measure 37)		Х
Comments*		

Question 74

Question: Does the issuer or its related parties have entered into agreements	Yes	No
with the Statutory Auditor to provide services other than auditing? (Measure 38)	х	
Comments*		

Question 75

Question: Do a	agreements entered into between the issuer and the statutory	Yes	No
auditor forese	e turnover clauses applicable to the individuals who perform as		
auditors with a	a periodicity of five (5) years? (Measure 39)		Х
Comments*	The agreement entered into with the statutory auditor has a term of	f two (2))
	years, but it does not include such clauses. Nevertheless, as part of t	he Stati	utory
	Auditing Firm policies, their senior employees are rotated offices.		

Question: Doe	es the issuer require of the statutory auditing firm that the person	Yes	No	
who has been	who has been rotated must wait at least two (2) years to be appointed again as			
auditor to one	same company? (Measure 39)		Х	
Comments*	Comments* Even if the agreement to provide statutory audit services does not include			
	provision that a person who has been rotated must wait at least two	years t	o be	

appointed again as auditor of the company, the statutory auditing firm has
personnel turnover policies applicable to their senior management.

IV. DISPUTE RESOLUTION

Question 77

shareholders	es the issuer implement the necessary measures to inform its of the jurisdictional procedures they have available to effectively ights before the Financial Superintendence of Colombia? (Measure	Yes	No x
Comments*	Company bylaws foresee an arbitration panel as the mechanism to significant disputes among shareholders or between shareholders and the combylaws can be accessed through the company webpage that is open shareholders.	pany. T	

Question 78

Question: Has the issuer foreseen a direct settlement to solve the disputes that	Yes	No
may arise between the issuer and its shareholders, between shareholders and		
administrators and among shareholders? (Measure 41)	х	

Question 79

Question: Doe	s the issuer foresee an alternative solution for disputes arising	Yes	No
between the i	ssuer and its shareholders, between shareholders and		
administrators	and among shareholders? (Measure 41)	х	
Comments*			

OPTIONAL QUESTION

Question 80

If there are corporate governance practices additional to those recommended by the Code of Best Corporate Practices, this section allows issuer to disclose them.

Almacenes Éxito S.A. has a Communications Directorate in charge of consolidating and unifying the information that is produced inside the organization, and of making it available to its internal and external public in a truthful, transparent and timely manner.

Such public, hereinafter the "recipients" are: The Colombian Financial Superintendence, other Government and Administrative Authorities, the Stock Exchange, the public in general, Shareholders, Investors in Company Securities (hereinafter the "investors"), suppliers, clients, journalists and company employees.

Communication channels to recipients:

On the company website www.grupoexito.com users have the opportunity of being informed about the latest company news, achievements, openings, results, appointments and direction. As son as the company makes a statement, it is published on the website homepage.

Journalists all over the country (who have been included in the Communications Department database) receive by email all press releases issued by the organization. Two releases per week are issued as average. In addition, those who need access to prior communications may find them on the website.

Corporate website has a section devoted for shareholders and investors (www.grupoexito.com/accionistaseinversionistas). Most significant company news are published on such section, as regards financial, operations, real estate, commercial, logistics and legal aspects, as well as relevant information and quarterly and annual financial results. Users can find the information both in English and Spanish, in order to meet the needs of investors who are international in a large proportion.

At Almacenes Éxito S.A. there is a Directorate of Relations with Shareholders and Investors, which main duty is to maintain the public informed and serve as a communication channel between them and the Company. Such department has the support of the Secretary General's office, the Legal Department and the shareholder service bureau.

Each quarter, as a minimum, the Company holds a teleconference where any shareholder and/or investor may listen in real time to the Grupo Éxito's CEO and executive team who address and explain the Company's financial, administrative and operating results, as well as the forecasts, goals and new openings that will take place in the various formats available. Investors can access this resource via telephone or via webcast (on the website); they can also follow the graphic and written presentation where Company results are shown and have access thereto. Further, they can participate in the meeting and post questions that will be answered immediately.

At the closing of each quarter, Grupo Éxito uploads to the website a complete report where users can find quarterly financial statements, figures and main events of the organization during such period.

Likewise, the organization makes its quarterly consolidated and individual financial statements available to the public as relevant information on the Colombian Financial Superintendence website.

Every three months the suppliers of Almacenes Éxito S.A. receive *Nos Acerca*, a publication that allows them being informed of company news.

The Company also acknowledges how important it is that its internal public is informed of the events, results and main governance policies, and consequently it broadcasts to employees the most relevant information through several media:

- Esta Semana Bulletin: A weekly publication.
- En Minutos Radio News: Broadcasted twice a week at the company's various physical locations.
- Infox Intranet: Employees having access to the intranet may access company news, the Good

Governance Code, the Conflict of Interests Manual and Inside Information, among others.

• Al Detalle Magazine: Monthly publication of an article of interest about the company.

To be in line with the Company's dynamics and growth, as from August 1, 2008 Fiduciaria Bancolombia serves the shareholders of Almacenes Éxito S.A. as registration, transfer and payment agent, and in its capacity as the manager of the shares department provides customized service to every individual shareholder. All of the above as results from a share administration trust agreement by means of which this service has been outsourced to that company because of its wide experience in managing share issues, its wide office network and its legal, technological and operating teams who will deliver the best service ensuring prompt attention to the shareholders of Éxito. The latter may request their documents and certificates, at no additional cost, at the Trust Company offices, being assured that the information will be handled as strictly confidential.