










**QUORUM AND ATTENDANCE 2020**  
**BOARD OF DIRECTORS SUPPORTING COMMITTEES**








1. Quorum of the meetings of the Board of Directors supporting committees:

**Meetings of the supporting committees of the Board of Directors<sup>1</sup>**

**Audit and Risks Committee**

Type of meeting	Quorum	
Ordinary January 21	 04 / 04	100%
Extraordinary February 3	 02 / 03	67%
Ordinary February 17	 03 / 03	100%
Extraordinary February 19	 03 / 03	100%
Ordinary May 11	 03 / 03	100%
Ordinary July 27	 03 / 03	100%
Ordinary September 15	 03 / 03	100%
Ordinary October 28	 02 / 03	67%
Ordinary December 15	 03 / 03	100%
Average		93%











**Financial Committee**

Type of meeting	Quorum	
Ordinary January 22	 04 / 04	100%
Extraordinary March 11	 05 / 05	100%
Ordinary May 27	 05 / 05	100%
Ordinary July 15	 05 / 05	100%
Ordinary September 16	 05 / 05	100%
Extraordinary October 27	 04 / 05	80%
Ordinary December 16	 05 / 05	100%
Average		97%








<sup>1</sup> Includes face-to-face and non-face-to-face attendance.

## Meetings of the supporting committees of the Board of Directors

### Appointments, Remuneration and Corporate Governance Committee

Type of meeting	Quorum
Extraordinary January 3	 100% 06 / 06
Extraordinary January 16	 100% 06 / 06
Ordinary January 22	 83% 05 / 06
Ordinary February 17	 100% 05 / 05
Ordinary May 27	 100% 05 / 05
Extraordinary June 16	 100% 05 / 05
Ordinary July 15	 100% 05 / 05
Ordinary September 16	 100% 05 / 05
Ordinary October 27	 80% 04 / 05
Ordinary December 16	 100% 05 / 05
<b>Average 96%</b>	

### Sustainability Committee

Type of meeting	Quorum
Ordinary January 22	 80% 04 / 05
Ordinary February 17	 80% 04 / 05
Ordinary May 27	 100% 05 / 05
Ordinary July 15	 100% 05 / 05
Ordinary September 16	 100% 05 / 05
Ordinary October 27	 80% 04 / 05
Ordinary December 16	 100% 05 / 05
<b>Average 91%</b>	

**Meetings of the supporting committees  
of the Board of Directors**

**Business and Investment Committee<sup>2</sup>**

Type of meeting	Quorum	
Ordinary January 22	■ ■ ■ ■ 04 / 04	100%
Ordinary May 27	■ ■ ■ ■ 04 / 04	100%
Ordinary July 15	■ ■ ■ ■ 04 / 04	100%
Ordinary September 16	■ ■ ■ ■ 04 / 04	100%
Ordinary October 27	■ ■ ■ ■ 03 / 04	75%
Ordinary December 16	■ ■ ■ ■ 04 / 04	100%
	<b>Average</b>	<b>93%</b>

<sup>2</sup> Formerly called the Expansion Committee. |

## 2. Attendance to the meetings of the Board of Directors supporting committees:

### Meetings of the supporting committees of the Board of Directors<sup>3</sup>

#### Audit and Risks Committee

Member	Sessions attended	Attendance
Luis Fernando Alarcón Mantilla (President)	9 / 9	100%
Felipe Ayerbe Muñoz	9 / 9	100%
Ana María Ibáñez Londoño	7 / 9	78%

#### Financial Committee

Member	Sessions attended	Attendance
Christophe José Hidalgo (President)	5 / 6	83%
Luis Fernando Alarcón Mantilla	6 / 6	100%
Felipe Ayerbe Muñoz	7 / 7	100%
Ronaldo labrudi dos Santos Pereira	6 / 6	100%
Rafael Russowsky <sup>4</sup>	6 / 6	100%
Bernard Petit	1 / 1	100%
Philippe Alarcon <sup>5</sup>	1 / 1	100%

#### Appointments, Remuneration and Corporate Governance Committee

Member	Sessions attended	Attendance
Felipe Ayerbe Muñoz (President)	10 / 10	100%
Luis Fernando Alarcón Mantilla	10 / 10	100%
Ana María Ibáñez Londoño	9 / 10	90%
Ronaldo labrudi dos Santos Pereira <sup>6</sup>	7 / 7	100%
Peter Paul Lorenço Estermann	7 / 7	100%
Philippe Alarcon <sup>7</sup>	10 / 10	100%

<sup>3</sup> Includes face-to-face and non-face-to-face attendance.

<sup>4</sup> Christophe José Hidalgo, Luis Fernando Alarcón, Ronaldo labrudi dos Santos Pereira and Rafael Russowsky were elected as members of the Financial Committee on January 23, 2020.






<sup>5</sup> Bernard Petit and Philippe Alarcon were elected as members of the Financial Committee on January 23, 2020.

<sup>6</sup> Ronaldo labrudi dos Santos Pereira was elected as member of the Board of Directors and the Appointments, Remuneration and Corporate Governance Committee on January 23, 2020.









<sup>7</sup> Philippe Alarcon was elected as a permanent guest of the Appointments, Remuneration and Corporate Governance Committee on January 23, 2020.

## Meetings of the supporting committees of the Board of Directors<sup>2</sup>

### Sustainability Committee

Member	Sessions attended
Ronaldo Iabrudi dos Santos Pereira (President)	 83% 5 / 6
Ana María Ibáñez Londoño	 86% 6 / 7
Felipe Ayerbe Muñoz	 100% 7 / 7
Rafael Russowsky	 100% 6 / 6
Philippe Alarcon <sup>8</sup>	 100% 6 / 6

### Business and Investment Committee

Member	Sessions attended
Peter Paul Lorenço Estermann (President)	 100% 5 / 5
Luis Fernando Alarcón Mantilla	 100% 6 / 6
Christophe José Hidalgo <sup>9</sup>	 80% 4 / 5
Bernard Petit	 100% 6 / 6
Philippe Alarcon <sup>10</sup>	 100% 1 / 1
Daniel Cortés McAllister <sup>11</sup>	 100% 1 / 1
Tatyana Aristizábal Londoño (Asesora Externa) <sup>12</sup>	 100% 1 / 1
Luiz Henrique Rodrigues (Asesora Externa) <sup>13</sup>	 100% 5 / 5

<sup>8</sup> Ronaldo Iabrudi dos Santos Pereira, Rafael Russowsky and Philippe Alarcon were elected as members of the Sustainability Committee on January 23, 2020.

<sup>9</sup> Peter Paul Lorenço Estermann and Christophe José Hidalgo were elected as members of the Appointments, Remuneration and Corporate Governance Committee on January 23, 2020.

<sup>10</sup> Philippe Alarcon was a member of the Business and Investment Committee until January 23, 2020.

<sup>11</sup> Daniel Cortés McAllister was a member of the Business and Investment Committee until January 23, 2020.

<sup>12</sup> Tatyana Aristizábal was an external advisor to the Business and Investment Committee until March, 2020.

<sup>13</sup> Luiz Henrique Rodrigues was appointed as an external advisor of the Business and Investment Committee until March, 2020.