

QUORUM AND ATTENDANCE 2021 BOARD OF DIRECTORS

1. Quorum of the meetings

of the Board of Directors		
Type of meeting	Assistance	Quorum
Ordinary January 22, 2021	9/9	100%
Ordinary February 22, 2021	9/9	100%
Ordinary March 25, 2021	9/9	100%
Extraordinary April 30, 2021	9/9	100%
Ordinary May 19, 2021	9/9	100%
Ordinary July 12, 2021	9/9	100%
Ordinary September 15, 2021	9/9	100%
Extraordinary October 22, 2021	9/9	100%
Ordinary October 27, 2021	9/9	100%
Ordinary December 15, 2021	8/9	89%
	Average	: 99%



2. Attendance to the meetings of the Board of Directors

of the Board of Directors			
Member	Sessions attended	Percentage	
Luis Fernando Alarcón Mantilla (Chairman)	10/10	100%	
Felipe Ayerbe Muñoz	10/10	100%	
Ana María Ibáñez Londoño	10/10	100%	
Ronaldo labrudi dos Santos Pereira	10/10	100%	
Peter Paul Lorenço Estermann	9/10	90%	
Christophe José Hidalgo	10/10	100%	
Rafael Russowsky	10/10	100%	
Bernard Petit	10/10	100%	
Philippe Alarcon	10/10	100%	