Envigado, April 27, 2023

AMENDMENT TO THE BOARD OF DIRECTORS ELECTION AND SUCCESSION POLICY APPROVED BY THE GENERAL SHAREHOLDERS' ASSEMBLY

Almacenes Éxito S.A. informs its shareholders and the market in general that the following amendment to the Board of Directors Election and Succession Policy was approved at the extraordinary meeting of the General Shareholders' Assembly held in person today at the Company's headquarters.

THE GENERAL SHAREHOLDERS' ASSEMBLY

Resolves:

To approve the following amendment to the Board of Directors Election and Succession Policy.

Current text	Proposal	Justification
Article 4. When conducting the analysis	Article 4. When conducting the analysis	Include, within the personal skills, the
and assessment of the candidates, the	and assessment of the candidates, the	validations that the Board of Directors must
Board of Directors shall take the following	Board of Directors shall take the following	carry out in terms of incompatibilities,
items into account:	items into account:	disqualifications and conflicts of interest of
		the candidates to form the Board of
Level of knowledge:	 Level of knowledge: 	Directors.
The candidates to be Board Members	The candidates to be Board Members	
must demonstrate their knowledge on	must demonstrate their knowledge on	
topics that are relevant for corporate	topics that are relevant for corporate	
business, which does not necessarily	business, which does not necessarily	
imply retail sales knowledge. This	imply retail sales knowledge. This	
knowledge shall be accredited by	knowledge shall be accredited by	
means of work experience, academic	means of work experience, academic	

studies, research work or publicati on these subjects.	ns	studies, research work or publications	
on these subjects.			
		on these subjects.	
Managerial and directive ski		Managerial and directive skills:	
Preferably, the candidates to be Bo		Preferably, the candidates to be Board	
Members shall have experience		Members shall have experience in	
directive and managerial work or h		directive and managerial work or have	
participated as members in of		participated as members in other	
Boards of Directors or any of	ner	Boards of Directors or any other	
executive governing body.		executive governing body.	
Personal skills:		Personal skills:	
Candidates to be Board Members m	ust	Candidates to be Board Members	
be people of recognized ethical	nd	must be people of recognized ethical	
moral integrity. Therefore, it shall		and moral integrity. Therefore, it shall	
checked whether the candidates h	ve	be checked whether the candidates	
been involved in one of the follow	ng	are or have been involved in one of the	
situations during the five (5) years p	ior	incompatibilities or disqualifications	
to the date of nomination:		established in the following article of	
(i) been sentenced for comr		this Policy. Additionally, it will be	
crime or one of the crim		reviewed if the candidates for	
indicated in Article 16 of the C	de	members of the Board of Directors are	
of Commerce,		in any potential conflict of interest as	
(ii) had disciplinary or tax fi		described in the sixth article of this	
	ny	Policy, in which case the pertinent	
government body,	or	measures for their management will	
(iii) been reported on lists	or	be evaluated in accordance with the	
associated with commit conducts related to mo	0	Company's conflict of interest policy. following situations during the five (5)	
laundering and terrorist financ	-	vears prior to the date of nomination:	
	·y.	(i) been sentenced for common	
		crime or one of the crimes	
Commitment and impartiality:			

Current text	Proposal	Justification
The candidates must have a real commitment to contribute to the Company's value and to represent its interests and those of its Shareholders. They must also have sufficient time available to diligently fulfill their responsibilities and act with impartiality in decision-making, demonstrating ethical commitment and respect for all of the Company's Stakeholders.	indicated in Article 16 of the Code of Commerce, (ii) had disciplinary or tax fines imposed on them by any government body, (iii) been reported on lists or associated with committing conducts related to money laundering and terrorist financing.	
	• Commitment and impartiality: The candidates must have a real commitment to contribute to the Company's value and to represent its interests and those of its Shareholders. They must also have sufficient time available to diligently fulfill their responsibilities and act with impartiality in decision-making, demonstrating ethical commitment and respect for all of the Company's Stakeholders.	
Article 5: The Board of Directors must verify that the candidates are not involved in any of the following incompatibilities or disqualifications:	Article 5: The Board of Directors must verify that the candidates are not involved in any of the following incompatibilities or disqualifications: A person with any of the following incompatibilities or disqualifications may not be a member of the Company's Board of Directors:(i) Belongs to more than four (4) boards of directors of Colombian	Enshrine a comprehensive regime of incompatibilities and disqualifications that seeks to ensure that the members of the Board of Directors meet the suitability conditions. In this sense, grounds for incapacity are proposed to ensure that the members of the Board meet the suitability conditions required to manage an entity controlled by the Financial

Current text	Proposal	Justification
	corporations, in addition to the	Superintendency and an issuer of the
	Company (Article 202 of the	stock market.
	Commercial Code).	
	(ii) Belongs or has belonged within the	
	previous two (2) years to the boards of	
	directors of companies that compete,	
	directly or indirectly, with the Company	
	in the large-area retail sector, as well	
	as being or having been president,	
	legal representative, administrator or	
	employee of a competitor of the	
	Company in the large-area retail	
	sector, during the two (2) years prior to	
	their appointment.	
	(iii) Having provided services or having	
	received any remuneration, directly or	
	indirectly, for an annual value greater	
	than USD 120,000, from direct or	
	indirect competitors of the Company,	
	during the two (2) years prior to their	
	appointment.	
	(iv) That the candidate for member of the	
	Board of Directors, directly or jointly	
	with their Close Family Members1,	
	have a direct or indirect shareholding	
	or are real beneficiaries of a	
	shareholding equal to or greater than	
	point five percent (0.5%) of the voting	

¹ In accordance with the provisions of the Corporate Governance Code, a Close Family Member is understood to be that member of the family of the employee or Administrator who could have significant influence in the relations of said employee or Administrator with the Company. These may include: (i) the spouse or person with a similar affective relationship and the children; (ii) the children of the spouse or person with a similar emotional relationship; and (iii) the dependents or dependents of the spouse or person with a similar affective relationship.

Current text	Proposal	Justification
	capital of competitor entities of the	
	Company in the large-area retail	
	sector.	
	(v) <u>Be a counterpart, directly or through</u>	
	their Close Family Members or entities	
	in which the candidate or their Close Family Members hold a managerial	
	position, in judicial, administrative or	
	arbitration proceedings, or in judicial	
	or extrajudicial conciliation	
	proceedings, in which the	
	counterparty is the Company or any of	
	its subsidiaries.	
	(vi) Is linked by marriage or facto marital	
	union, or by kinship within the third	
	degree of consanguinity or second	
	degree of affinity or first civil	
	relationship with a member of the	
	Board of Directors of the Company, who exercises functions as Director	
	and the existence of his resignation is	
	unknown on the date it is submitted for	
	consideration by the General	
	Shareholders' Assembly the election	
	of the respective candidate or with	
	another candidate for member of the	
	Board of Directors of the Company in	
	the same election.	
	(vii) <u>Is in a current or potential competition</u>	
	situation in the large-area retail sector, directly or through their Close Family	
	Members, with the Company and/or	
	any of its subsidiaries.	

Current text	Proposal	Justification
	(viii) Is involved in a situation of material	
	and permanent conflict of interest, as	
	determined by the Board of Directors.	
	(ix) <u>Has been convicted or found</u>	
	responsible, in Colombia or in another	
	jurisdiction, in judicial or administrative	
	proceedings, within the ten (10) years	
	prior to the date of the General	
	Shareholders' Assembly in which the	
	Board of Directors would be elected for: (a) the violation of the norms that	
	regulate the stock market, (b) as well	
	as having been disqualified, totally or	
	partially, by public or private entities,	
	to carry out commercial activities in	
	any jurisdiction.	
	(x) Has been a managerial employee of	
	persons who incurred, within the ten	
	(10) years prior to the date of the	
	General Shareholders' Assembly	
	meeting in which the Board of	
	Directors would be elected, in the	
	disqualifications contemplated in the	
	previous point, provided that the	
	candidate was a managerial employee	
	of the respective person at the time the	
	events constituting the offense	
	occurred.	
	(xi) <u>Has been convicted in a criminal</u> proceeding within the ten (10) years	
	prior to the date of the General	
	Shareholders' Assembly in which the	
	Board of Directors would be elected.	

Current text	Proposal	Justification
In the Board of Directors, there may not be a majority comprised of (i) people related to each other by marriage, civil union or relationship to the fourth degree of consanguinity, second degree of affinity or first degree of kinship by adoption; or (ii) people hired by the Company for work. The candidates to be Board Members must inform the Company if they belong to other Boards of Directors of Colombian companies with the aim for none of them to be in more than five (5) Boards of Directors in Colombia (Article 202 of the Code of Commerce).	 (xii) Has been disciplinary or fiscally sanctioned by any government entity within the ten (10) years prior to the date of the General Shareholders' Assembly in which the Board of Directors would be elected. (xiii) Has been reported on the lists or linked to conduct related to money laundering, financing of terrorism and financing for the proliferation of weapons of mass destruction, within the ten (10) years prior to the date of the meeting of the General Assembly of Shareholders in which the Board of Directors would be elected. In the Board of Directors, there may not be a majority comprised of (i) people related to each other by marriage, civil union or relationship to the fourth degree of consanguinity, second degree of affinity or first degree of kinship by adoption; or (ii) people hired by the Company for work. The candidates to be Board Members must inform the Company if they belong to other Boards of Directors of Colombian companies with the aim for none of them to be in more than five (5) Boards of Directors in Colombia (Article 202 of the Code of Commerce). 	

Current text	Proposal	Justification
	If the Board of Directors is elected in	
	violation to the provisions of this article, it	
	will not be able to act and the previous	
	Board of Directors will continue to	
	exercise its functions, which will	
	immediately call the General	
	Shareholders' Assembly for a new	
	election. The decisions adopted by the	
	Board of Directors with the vote of a	
	majority that contravene the provisions of	
	this rule will lack all effectiveness.	
	If an elected Director is, after his	
	appointment, immersed in a cause of	
	incompatibility or disqualification provided	
	in this article, duly accredited before the	
	Board of Directors without the presence of	
	the member in question, the position will	
	remain vacant and a new election of the	
	Board of Directors will proceed.	
The Board of Directors may define other	The Board of Directors may define other	
incompatibilities and disqualifications	incompatibilities and disqualifications	
applicable to Board Members.	applicable to Board Members.	
Article 6. As well as the criteria stated in	Article 6. As well as the criteria stated in	Expressly establish which are the sources
this policy for all candidates, the candidates	this policy for all candidates, the	that set the independence criteria that a
to be Independent Members of the Board of	candidates to be Independent Members of	candidate for independent member of the
Directors must meet the requirements	the Board of Directors must meet the	Board of Directors must meet.
established in Article 44 of Law 964/2005,	requirements established in Article 44 of	
as well as the regulations that add to,	Law 964/2005, as well as the regulations	
replace and/or repeal said law. If this	that add to, replace and/or repeal said law	
approved, the Board of Directors may	and by what is established in the	
adopt a definition of the criteria of	corporate instruments of the Company. If	

Current text	Proposal	Justification
independence that includes not only those contained in Law 964/2005, but also the requirements associated with the candidates' relations with the Company's Shareholders, Senior Management and stakeholders. The Board of Directors accepted a definition of the independence criteria in its session of February 19, 2018, which can be consulted in the First Chapter: Definitions, of the present Code of Corporate Governance. The candidates to be Independent Members must declare this quality in the communication in which they accept their nomination to be part of the Board of Directors.	this approved, the Board of Directors may adopt a definition of the criteria of independence that includes not only those contained in Law 964/2005, but also the requirements associated with the candidates' relations with the Company's Shareholders, Senior Management and stakeholders. The Board of Directors accepted a definition of the independence criteria in its session of February 19, 2018, which can be consulted in the First Chapter: Definitions, of the present Code of Corporate Governance. The candidates to be Independent Members must declare this quality in the communication in which they accept their nomination to be part of the Board of Directors.	
	 Article 7. For the performance assessment process of the candidates for members of the Board of Directors, candidates must report any situation that may give rise to a potential conflict of interest, among which they must include if they are immersed in any of the following situations: i) If they have a Close Family Member or a third party that works for Almacenes Éxito S.A. or any of its affiliates. ii) If they have a Close Family Member or related third party who works for a third party that has or 	Include the guidelines to determine the existence of potential conflicts of interest since the performance assessment process of the candidates to members of the Board of Directors, to prove personal suitability for the exercise of the role under principles of integrity, objectivity and impartiality.

Current text	Proposal	Justification
	 may have a commercial or contractual relationship with Almacenes Exito S.A. or with any of its affiliates. If they have a stake in companies that they own or are shareholders, or in which they have significant influence, or that may become a party related to Almacenes Exito S.A. or its subsidiaries, and also if they have a close relative who has this same participation. Article 9². in the event that the results of the performance assessment of the Board of Directors and its Committees show that: a. The performance of a Director is subject to improvement: the Appointments, Compensation and Corporate Governance Committee and the Board of Directors, jointly, will determine the performance. The foregoing, notwithstanding to the fact that he may choose to consider his removal. 	Establish the guidelines to be followed in the event that the results of the performance assessment of the Board of Directors and its Committees determine that the performance of a Director is subject to improvement or prove that a Director has breached any of his duties.

² In accordance with the proposed amendments, the current seventh article will become the eighth article.

Current text	Proposal	Justification
	b. A Director has incurred in any of	
	the following conducts, which may	
	lead to his removal:	
	(i) Breaching their duty of	
	confidentiality and secrecy	
	regarding the information and	
	documentation to which they	
	have access in the exercise of	
	their position.	
	(ii) Carry out acts giving priority to	
	their own interests or those of	
	third parties over the interests	
	of the Company and its	
	Shareholders.	
	(iii) Participate directly or indirectly	
	in activities that compete with	
	those carried out by the	
	Company in the large-area	
	retail sector.	
	(iv) <u>Take advantage of the</u>	
	business opportunities of the	
	Company that he knows due to	
	his position. (v) Use the Company's resources	
	for matters other than the	
	development of its corporate	
	purpose and the satisfaction of	
	its interests.	
	(vi) Failure to comply with the	
	duties that correspond to him	
	in accordance with the law on	
	the occasion of his role as	
	social administrator.	
	oolar aaministrator.	

Current text	Proposal	Justification
	(vii)Failure to comply with the	
	functions of their position	
	established by law, the bylaws,	
	the Corporate Governance	
	Code, the Rules of Procedure	
	for the Board of Directors and	
	other applicable rules.	